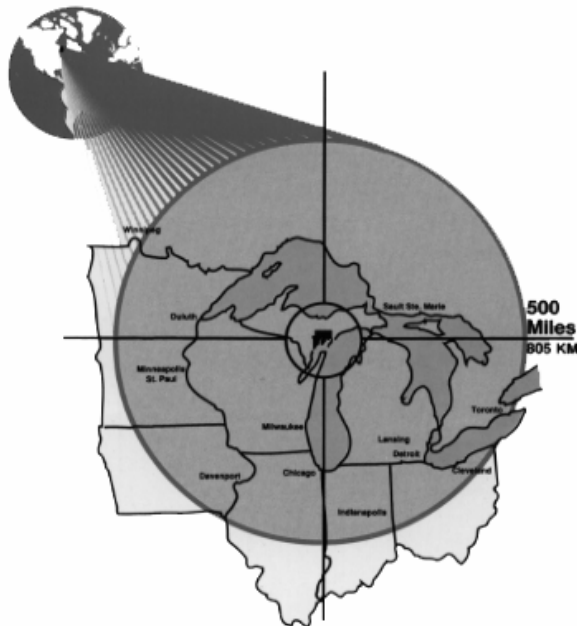


Access to Markets

Access to markets is an important consideration to business location. Sixty-two million consumers live within a 500-mile radius of Delta County. Many options are available to move your goods and information to and from Delta's doorstep.

Delta County is also strategically located to provide ready access to key Canadian markets, now more important than ever with the passage of NAFTA.



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DISTANCES

To:	Miles	Kilometers
Chicago	310	498
Cleveland	597	959
Detroit	430	691
Duluth	280	449
Green Bay	100	166
Lansing	370	595
Milwaukee	250	402
Minneapolis	355	571
Pittsburgh	733	1147
Toronto	656	1055

TELEPHONE SERVICE



SBC Ameritech	906-225-6700
Alltel	906-789-2766
CellularOne	906-786-2544
Range Telecommunications	800-235-2337

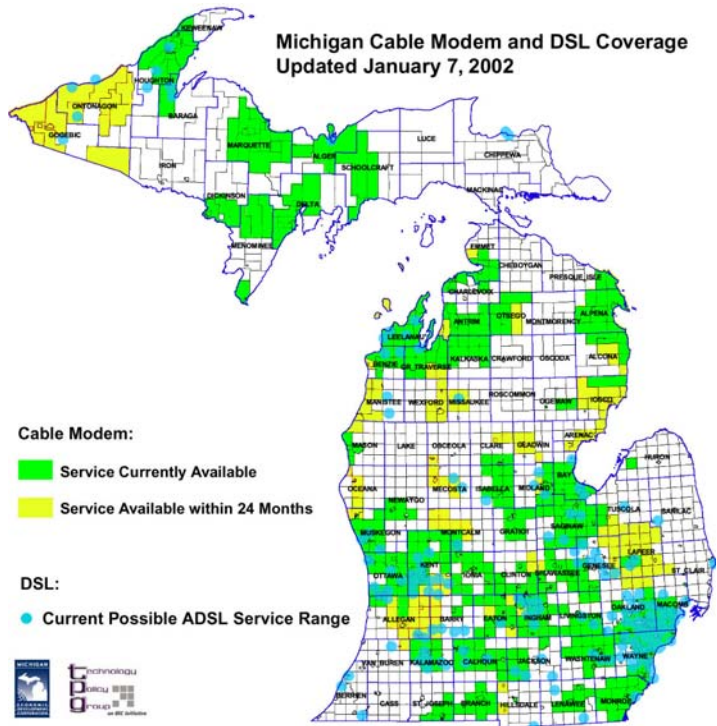
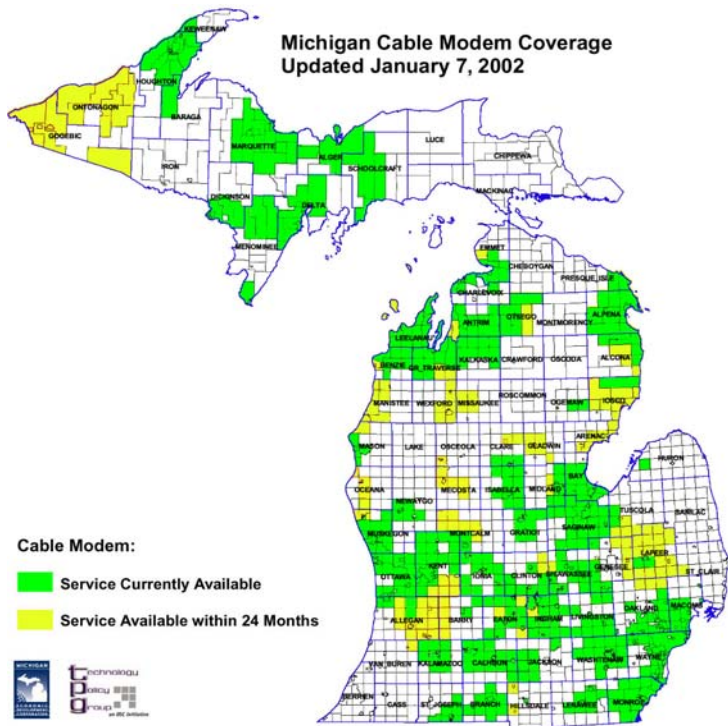
FIBER OPTIC TELECOMMUNICATIONS

Charter Communications, a Wired World Company (formerly Bresnan Communications) has connected the Upper Peninsula with a fiber optic system that is in the top 5% of the nation. While many think of Charter as the (TV) cable company, it also offers many more two-way voice and data transfer telecommunication services and a range of broadband services.

SBC hosts a fiber loop with digital switching at the CO, which is located in Escanaba. There is an IOF, fiber land line with redundant service. ISDN is available and there is a frame relay. Many businesses have T- I lines.

In 2003 the City of Gladstone approved the addition of wireless broadband service as a City utility.


Michigan is served by the country's most modern fiber optics system, connecting virtually every town and city in the state.



TRANSPORTATION SERVICES:

Delta County is connected to the rest of the world by major highways, an airport, railroads and a deep-water port.

AIRPORT

 Delta County Airport, Escanaba
(906) 786-4902

The Delta County Airport has 6,500' and 5,000' runways to accommodate private, corporate, commercial passenger and freight services. United Parcel Service and Federal Express provide service into and out of Delta County Airport every day to accommodate overnight shippers in the Delta County area. The addition of a cross runway has virtually eliminated the effect of crosswinds. This factor, combined with the reduced average snowfall, makes Delta County's air service extremely attractive. Effective January 1, 2002, the airport also has an industrial park under the Michigan Renaissance Zone Program. This allows businesses within the park to operate virtually tax free until 2017.

AIRLINES



Midwest Connect (906) 789-3066
Reservations (800) 452-2022

AIR CHARTERS

Superior Aviation Charters & Daily Service to Lansing (906) 774-0400

RAIL LINES



Railroads ship freight from Delta County with direct service to Chicago, Green Bay, Minneapolis, St. Ignace, and connect with Canadian lines in Sault Ste. Marie. They will ship any commodity normally shipped by rail anywhere, and negotiate rates and routes with other rail carriers, provide specific quotes based on the value of the goods, destination, and any special handling.

Escanaba & Lake Superior Railroad: (906) 786-0693

Canadian National Railroad: (906) 466-0125 or www.cn.ca/wc/

Information on spurs, services, etc. is available upon request.

PORTS



Lake Michigan's deep water ports at Escanaba, Wells and Gladstone ship millions of tons of taconite iron ore annually to steel mills around the Great Lakes. Coal, limestone and bulk chemicals are shipped in from around the world.

TRUCK LINES

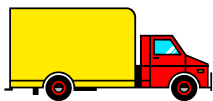


In some cases, contract rates are available.

- A.M. Express Inc., Escanaba 906-786-0645
- Bark River Transit, Bark River 906-466-9905
- Blondeau Trucking, Gladstone 906-428-1388
- Brian Johnston Trucking, Escanaba 906-789-6214
- Dow Dawson Trucking, Rapid River 906-789-9785
- MTC Logistics, Escanaba 906-789-0170
- Niagara Logistic, Escanaba 906-789-2222
- R.F. McInerney Trucking, Inc., Escanaba 906-786-9474
- Stang Tank Line Inc., Kipling 906-428-1022
- Tom Joy & Son, Inc., Escanaba 800-327-0392

DELIVERY SERVICES

- DHL Worldwide Express (U.S. & International) 800-225-5345
- Federal Express 800-463-3339
- Niagara Logistics (U.S. & International) 906-789-2222
- Roadway Express 800-472-1010
- U P Special Delivery 906-774-1931 or 774-0489
- United Parcel Service (UPS) 800-742-5877



MOVERS

- Atlas Van Lines/Jensen Moving & Storage 906-786-6563
- Bekins/Guindon Moving & Storage 906-786-6560, or 800-562-1075
- Escanaba Moving Systems (United agency) 906-786-8205, or
800-433-1537
- Low Cost Moving 906-789-1435

BUS LINES



Delta Area Transportation Authority (DATA bus) 906-786-1186, provides accessible public transportation for appointments, shopping and other needs to the citizens of Delta County. Additional services are available by demand.

Greyhound Bus Lines 906-789-7030

TAXI



Escanaba Taxi, Inc. 906-786-4448

J N Taxi 888-844-0821

CAR & TRUCK RENTALS



Eight rental and leasing dealerships include:

Budget Rent-A-Car 800-527-0700, 906-789-6143

Chevrolet Geo Dealer

Rent a Car System 786-5020

Delta Economy Car Rental 786-1947

National Car Rental 786-0603

Northern Motor Company 786-1130

Riverside Auto Sales 786-6834

Ryder Truck Rental 786-4483

U-Haul Co. (Ludington St.) 789-0020

and (Ford River Twsp) 789-0238

